





Proximity to CMC and CMC-Mercy Accelerates Innovation Opportunity



The Pearl consists of \$1.5B in total private investment support. Located 5 minutes from Uptown Charlotte, this development will be a major catalyst for education, innovation and development across the Carolinas.



5,500

Direct Onsite
Jobs Created

11,500

Total Jobs Created \$811M

Annual Economic Impact \$75M

Public Investment

\$350M

Total Advocate Capital Investment \$1.5B

Total Private Investment Estimate

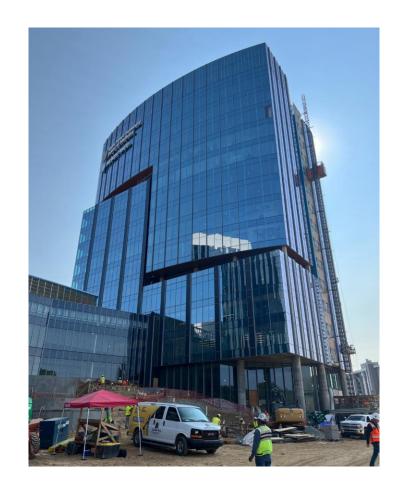




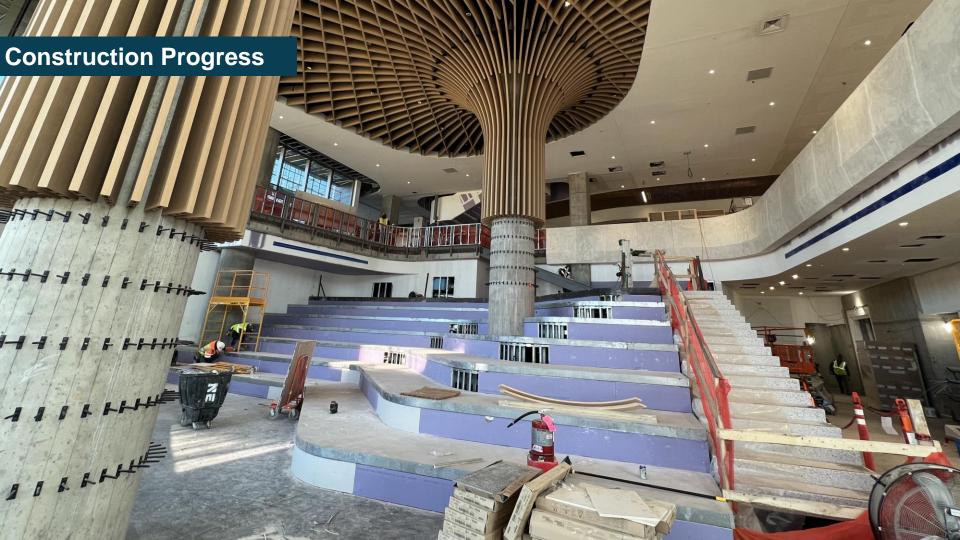


Construction Progress





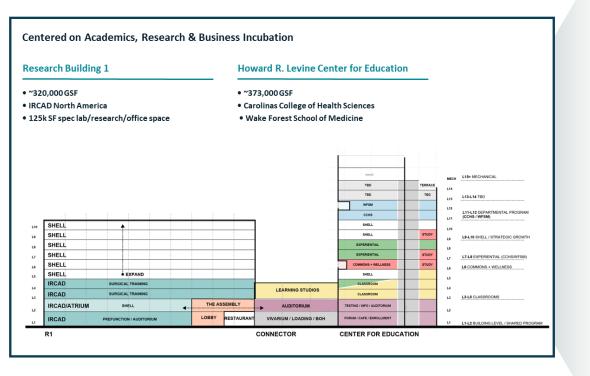








Pearl Phase IA Plan



Howard R. Levine Center for Education

- L14-15 Advocate Health
- L11-12 WFSOM Administration
- L10 Shell, In Design for WFU
- L9 Classrooms, Study, Additional Shell
- L7-8 LABS: Nursing Skills, SIM, ADL, SPA
- L7 LABS: Advanced Clinical Skills, Blood Bank, Plastinated Anatomy, Virtual Anatomy, Non-Human Anatomy, Nurse Anesthesia, Imaging, Radiation Therapy, Histotechnology
- L6 Student Commons, Wellness
- L5 In Design, Early College + STEM Lab
- L4 Classrooms, Experiential Learning
- L3 Classrooms, Learning Studios
- L2 Testing, Info, Auditorium
- L1 Forum, Café, Enrollment Suites

Pearl Phase IA Plan 905 PEARL PARK WAY STACKING PLAN AVAILABLE L10 **Build-to-Suit Opportunity** +/- 31,000 SF per floor connect labs Flexible, Move-in WEXFORD Ready Lab + Office MedTech Partner ircad Assembly & Community Spaces Restaurant LI

905 Pearl Park Way

313,000 SF

93,000

Contiguous SF Available

31,000

Avg SF Floor Plates

LEED Gold

Projected Rating







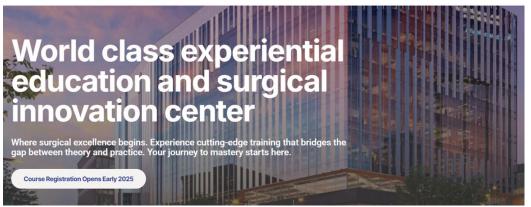
Learning in a Post-Covid World

VITAL Hub within Information Resource Center



World Class Surgical Education





Part of a Global Experiential Education Community





Hands-on training space includes 2 large surgical ballrooms and 2 single station surgical suites



2 Hybrid ORs fully integrated with MRI, CT, Pheno and Biplane capabilities





12 Large Robotic Stations24 Small Robotic Stations







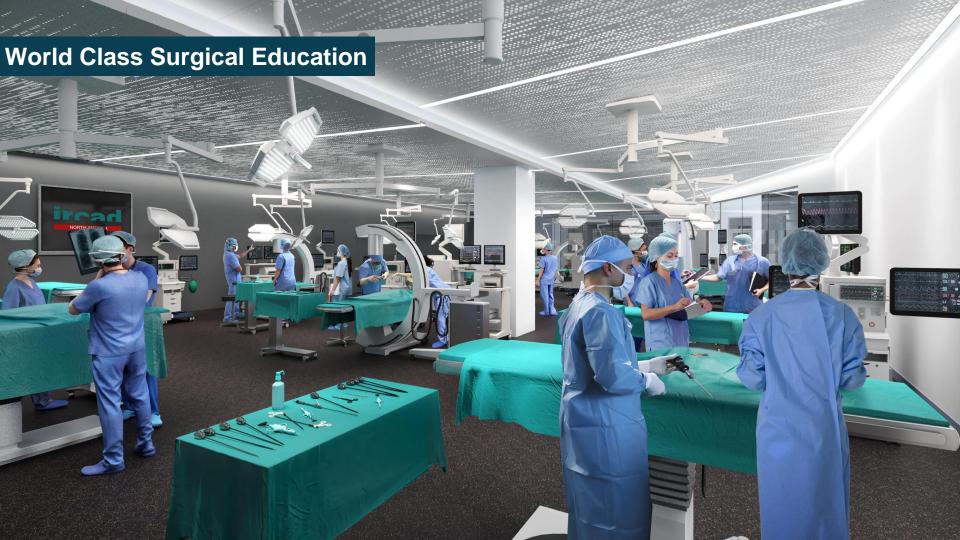












Talent Pipeline for Jobs of the Future

The Pearl Phase IA will host learners of every age from fifth grade to post graduate-level surgeons in continuum of established and funded programs onsite at The Pearl

Supporting Small Businesses

Partnered with local, minority and female-led startup to develop and produce STEM kits to drive access into schools pre-district opening.





Elementary School

Enable exploration of an Innovation District



NextUp STEM Experiential Learning Lab launched July 2024 and has engaged over Hawthorne & CCHS will graduate and 1000 Title I students to date



Early College in The Pearl via place 100 students each year into jobs across 4 healthcare pathways



Biomedical equipment engineering internships with CPCC students

Rise to Success program expanding into Surgical Tech jobs with Philip O'Berry



Graduate School

Medical school students learning onsite + experienced professionals and teams in CME training via IRCAD







Fostering an Ecosystem of Entrepreneurship

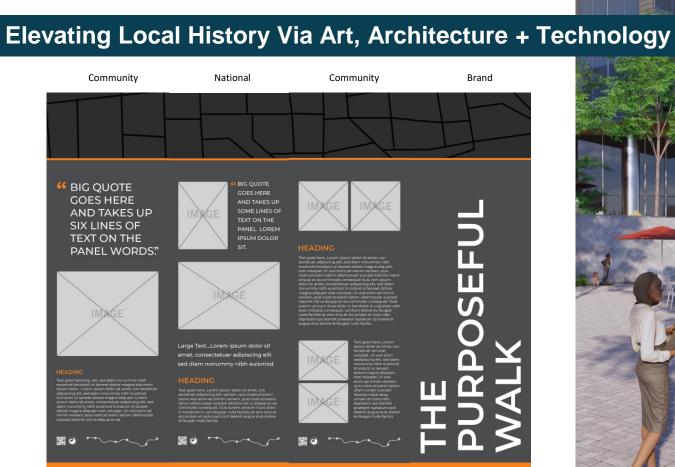
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Advocate H	lealth , WFS	SOM and The Pearl	will serve as regiona
catalysts fo	r innovatio	n + entrepreneursh	ip

Examples Opportunity

- Attracting existing startups from the surrounding region
- Attracting startups whose research aligns with areas of strength for Pearl anchors
- Incubating startups w/ policies and programs that support vetting, growth, and scaling
- Building capacity around the startup ecosystem that allows them to thrive

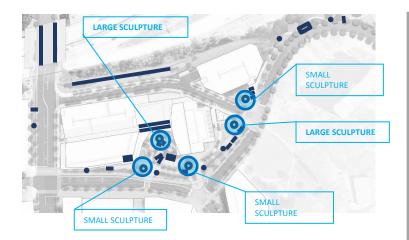
- Judged competitions offering catalytic funding (e.g., prize), access to space, coaching
 - Solidify and market internal policies (IP/Data) that support research collaboration and mentorship
 - Third parties to drive programs that support shift from concept to company (venture studio, incubators, accelerators)
- Business attraction mechanisms to bring experts, investors, and partners
- Growing internal funds, programs and tools to clarify pathways for startups in our ecosystem

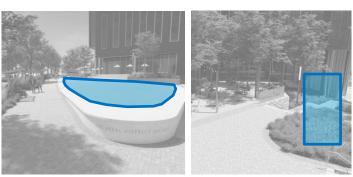






Elevating Local History Via Art, Architecture + Technology







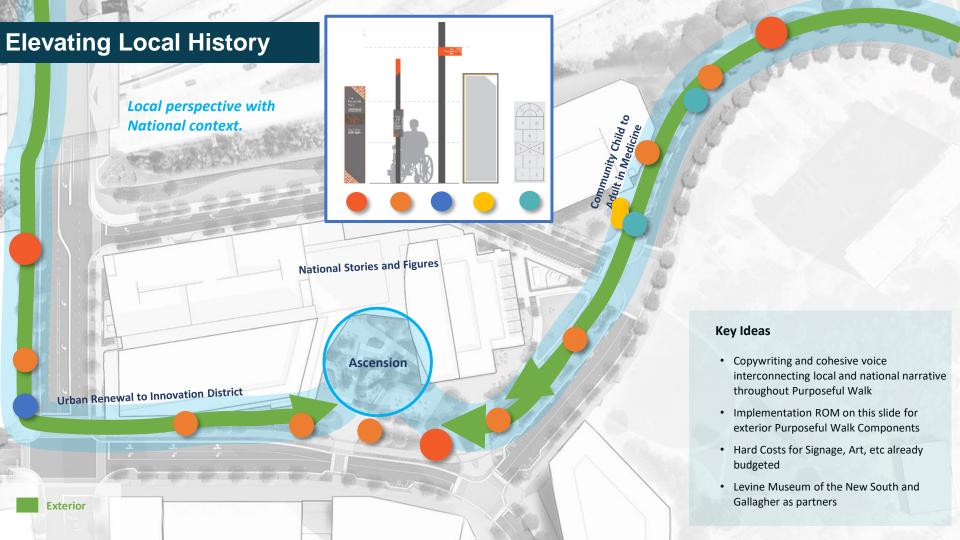


Inspiration Imagery

Key Ideas

- · Prominent sculpture at top of plaza, visible from lower plaza.
- · Theme of ascension.
- · Locations along the Walk could build on each other, or 'talk' to each other.
- 5 potential sculpture locations (2 large, 3 small)
- · Potential idea: symbolic of child, community member, student, medical professional

Opportunity Zone



Prioritizing Environmental and Human Health



Both buildings in Phase I will achieve a LEED Silver Certification and combined will be the largest Net Zero Carbon buildings in Charlotte.



Prioritizing environmental + human health via walkable, accessible spaces for tenants the community and visitors.



Establishing programming to drive green health innovation + research via

Sustainable Research Lab





Accessible Open Spaces

The ground plane provides open and accessible lobbies, plazas, art and pop-up activities while recognizing the authentic history of the neighborhood.

Prioritizing Health

Use of low-carbon and low-emitting construction materials. The buildings are designed to enhance the amount of natural light to promote mental and physical health.